A RESOLUTION APPROVING THE RESTRUCTURING OF COMPENSATION OF NON-UNION EMPLOYEES OF THE CITY OF FORT WAYNE AND THE CITY OF FORT WAYNE UTILITIES.

WHEREAS, previously, the total compensation of non-union employees of the City of Fort
Wayne and the City of Fort Wayne Utilities has been limited to the compensation proposed by the annual salary
ordinance adopted by the Common Council; and

WHEREAS, it is in the best interests of the City and its Utilities to adopt a compensation package that includes a "bonus" program for superior performance; and

WHEREAS, the current labor grade system should be replaced by a "grid" system that represents the actual market range for the positions in question; and

NOW, THEREFORE, BE IT RESOLVED BY THE COMMON COUNCIL OF THE CITY OF FORT WAYNE, INDIANA:

SECTION 1. The Human Resources Department of the City of Fort Wayne is directed to develop a "grid" system for the base salaries of non-union employees of the City of Fort Wayne and its Utilities to replace the present labor grade system.

SECTION 2. The new "grid" system should recognize the commonality of jobs and should contain specific steps to which an employee could move either through years of performance, superior performance, or other standards established by a Department Head with the approval of the Mayor.

SECTION 3. In addition to the compensation package approved in the annual salary ordinance, a Department Head may, with the approval of the Mayor, pay to a non-union employee an annual

bonus provided the performance bonus is treated as a one-time payment and is not added to the employee's base compensation for the determination of future compensation benefits. SECTION 4. The total amount set aside for compensation shall be announced at the time of the adoption of the annual budget of the City and its utilities. SECTION 5. No Department Head may use monies budgeted for base salaries for bonus payment even if such monies become available through any employee vacancy resulting from any circumstances including, but not limited to, reduction in force, retirement, resignation, disciplinary suspension or termination, or any reduction in the budgeted compensation for a particular position. SECTION 6. This Resolution shall be in full force and effect from and after its passage and any and all necessary approval by the Mayor. APPROVED AS TO FORM AND LEGALITY J. Timothy McCaulay, City Attorney

| Committee on function) a | nd Public Hea | ring to be I | (and the City leeld after due le | egal notice at |
|--|---------------------|--------------|----------------------------------|-------------------------|
| the Common Council Co Vayne,, Indiana, on | | nce Room 121 | | uilding, Fort day of |
| M., E.S.T. | | at_ | | o'clock |
| DATED: 9-3 | -96 | Lann | Iral Ren | med for |
| | | SANDRA E. | KENNEDY, CITY C | CLERK/ |
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| and duly adopted, place by the following vote | ced on its pas : | ssage. PAS | SSED 1.059 | |
| | AYES | NAYS | ABSTAINED | ABSENT: |
| TOTAL VOTES | 8 | | • | 1 |
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| ANDRA E. KENNEDY, CI | | PRESIDING | | |
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| it the hour of | 1.30 " | clock | , м., Egs.т. | 11 |
| | | Lan | deal 6. A | Jennedy |
| | × | SANDRA E. | . KENNEDY, CITY | CLERK |
| Approved and sig | ned by me this | s_11th_ | tay ofSh | en bou |
| 19 16 , at the hour | of 4:30 | | М., Е.S.Т | • |
| | | / | 11111 | |
| | | | MKE, MAYOR | |

Memo

To: MEMBERS OF COMMON COUNCIL

From: PAYNE D. BROWN, DIRECTOR/ PUBLIC SAFETY/HUMAN

RESOURCES

Date: September 3, 1996

Re: COMPENSATION RESTRUCTURING

As you know, the City Human Resources Department has been working on a plan to restructure non-union employee compensation. We believe that the current labor grade system has become outdated. An analysis of labor grades and salaries depicted very little correlation between the two. There is no correlation between the labor grade and the job function being performed. That is to say that current labor grades don't necessarily reflect the value of a job to the organization. Therefore, it was concluded an alternative to the current system should be developed.

Attached is a salary grid program proposed to replace the current labor grade system. You will note that in the place of twenty labor grades we now have ten salary bands. The salary bands refer to categories of employees. The bands were developed by reviewing all the non-union job descriptions. Each job within a particular band shares some commonality with all of the jobs within the band, (i.e. planners.)

Each band has twelve salary steps. They also contain one to three levels. Each step represents a 2% increase. It is our belief that the salaries associated with each of the bands represent the actual market range for these positions.

The plan we are proposing will require two years to implement. A year transition period will be necessary to acquaint employees with a pay for performance concept. Division Heads, Department Heads and Managers will be responsible for developing appropriate measuring criteria for each of their respective employees. An evaluation method is currently being developed so that this process can be standardized. Future increases will then be based on the employee's ability to satisfy agreed to objectives.

The first step in the program will be to convert employees' current salaries to a salary that is represented on the grid. Human Resources, as previously stated, placed each of the non-union jobs in one of the ten bands. They then adjusted each of the individual salaries upward to the nearest salary represented on the grid within the band. Placing each of the non-union employees on the grid represents a 1% total increase in the total 4100 series budget line. With such a wide range in salaries, this obviously means that some employees will receive greater than 1% - some less than 1%. This is a radical change in philosophy. No longer will all employees receive automatic across the board increases.

Once the salaries have been adjusted to the grid, the grid will be inflated by 2%. This will allow all employees to receive a minimum of 2% during the transition period. Therefore, an employee's 1997 increase would be some percentage increase between 2% and 4%. The overall effect to the 4100 budget line will be 3%.

The employee's 1998 salary will be based on performance criteria as developed during the year 1997. Managers will be given the option of increasing an individual's base pay by moving the employee to their next step. This option should be reserved for extremely high performers. They also may reward high performers by providing them with a bonus. A bonus rewards the individual employee for their performance but does not increase the base. Managers may use either option, or in the case of extremely high performers, both. The size of the bonus shall be determined by the Controller. The Controller shall set the bonus pool percentage prior to February of the same year to be awarded.

DIGEST SHEET

| TITLE OF ORDINANCE <u>RESOLUTION</u> |
|---|
| DEPARTMENT REQUESTING ORDINANCE HUMAN RESOURCES |
| SYNOPSIS OF ORDINANCE Development of Compensation "grid" system for non-union employees |
| of the City of Fort Wayne and the City of Fort Wayne Utilities is approved. |
| |
| |
| |
| EFFECT OF PASSAGE Compensation "grid" system may be developed. |
| |
| EFFECT OF NON-PASSAGE Compensation "grid" system will not be developed. |
| |
| MONEY INVOLVED (DIRECT COSTS, EXPENDITURES, SAVINGS |
| ASSIGNED TO COMMITTEE (PRESIDENT)) |

| MAX. 12 | | 23,624 | 463 | 29,961 | 587 | | 29,841 | 585 | 37,846 | 742 | | 28,598 | 561 | 36,269 | 711 | | 29,841 | 585 | 37,846 | 742 | | 37,301 | 731 | 47,307 | 928 |
|------------|-----------------------|-----------|-----|-----------|-----|-----------------------|-----------|-----|-----------|-----|------|-----------|-----|-----------|-----|---------------------------|-----------|-----|-----------|-----|----------|-----------|-----|-----------|-----|
| 1 | | 23,161 | 454 | 29,374 | 576 | | 29,256 | 574 | 37,104 | 728 | | 28,037 | 550 | 35,558 | 269 | | 29,256 | 574 | 37,104 | 728 | | 36,570 | 717 | 46,379 | 606 |
| 10 | | 22,707 | 445 | 28,798 | 565 | | 28,682 | 562 | 36,376 | 713 | | 27,487 | 539 | 34,860 | 684 | | 28,682 | 562 | 36,376 | 713 | | 35,853 | 703 | 45,470 | 892 |
| 6 | | 22,262 | 437 | 28,233 | 554 | | 28,120 | 551 | 35,663 | 669 | | 26,948 | 528 | 34,177 | 029 | | 28,120 | 551 | 35,663 | 669 | | 35,150 | 689 | 44,578 | 874 |
| 8 | | 21,825 | 428 | 27,679 | 543 | | 27,568 | 541 | 34,963 | 989 | | 26,420 | 518 | 33,507 | 657 | | 27,568 | 541 | 34,963 | 989 | | 34,461 | 929 | 43,704 | 857 |
| 2 | | 21,397 | 420 | 27,137 | 532 | | 27,028 | 530 | 34,278 | 672 | | 25,902 | 508 | 32,850 | 644 | | 27,028 | 530 | 34,278 | 672 | | 33,785 | 662 | 42,847 | 840 |
| MID. | | 20,978 | 411 | 26,605 | 522 | | 26,498 | 520 | 33,606 | 629 | | 25,394 | 498 | 32,206 | 631 | | 26,498 | 520 | 33,606 | 629 | | 33,122 | 649 | 42,007 | 824 |
| 2 | | 20,566 | 403 | 26,083 | 511 | | 25,978 | 509 | 32,947 | 646 | | 24,896 | 488 | 31,574 | 619 | | 25,978 | 509 | 32,947 | 646 | | 32,473 | 637 | 41,184 | 808 |
| 4 | | 20,163 | 395 | 25,571 | 501 | | 25,469 | 499 | 32,301 | 633 | | 24,408 | 479 | 30,955 | 209 | | 25,469 | 499 | 32,301 | 633 | | 31,836 | 624 | 40,376 | 792 |
| 3 | | 19,768 | 388 | 25,070 | 492 | | 24,970 | 490 | 31,667 | 621 | | 23,929 | 469 | 30,348 | 595 | | 24,970 | 490 | 31,667 | 621 | | 31,212 | 612 | 39,584 | 9// |
| 2 | | 19,380 | 380 | 24,579 | 482 | | 24,480 | 480 | 31,047 | 609 | | 23,460 | 460 | 29,753 | 583 | | 24,480 | 480 | 31,047 | 609 | | 30,600 | 009 | 38,808 | 761 |
| MIN. | 2.0% | 19,000 | | 24,097 | 472 | 2.0% | 24,000 | | 30,438 | 597 | 2.0% | 23,000 | | 29,170 | 572 | 2.0% | 24,000 | | 30,438 | 265 | 2.0% | 30,000 | | 38,047 | 746 |
| JOB TITLE | Clerical/Ex Secretary | Level One | | Level Two | | Accountant/Bookkeeper | Level One | | Level Two | | | Level One | | Level Two | | Administrative Assistants | Level One | | Level Two | | Planners | Level One | | Level Two | |

| JOB TITLE | MIN. | 2 | က | 4 | 2 | MID. | 7 | 80 | 6 | 9 | = | MAX. |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | | | | | | | | | | | |
| Administrators | 7.0% | | | | | | | | | | 3.95 | |
| Level One | 29,000 | 29,580 | 30,172 | 30,775 | 31,391 | 32,018 | 32,659 | 33,312 | 33,978 | 34,658 | 35,351 | 36,058 |
| | | 280 | 265 | 603 | 616 | 628 | 640 | 653 | 999 | 089 | 693 | 707 |
| Level Two | 36,779 | 37,515 | 38,265 | 39,030 | 39,811 | 40,607 | 41,419 | 42,248 | 43,092 | 43,954 | 44,833 | 45,730 |
| | 721 | 736 | 750 | 765 | 781 | 962 | 812 | 828 | 845 | 862 | 879 | 897 |
| Technicians | 2.0% | | | | | | | | | | | |
| Level One | 23,500 | 23,970 | 24,449 | 24,938 | 25,437 | 25,946 | 26,465 | 26,994 | 27,534 | 28,085 | 28,646 | 29,219 |
| | | 470 | 479 | 489 | 499 | 509 | 519 | 529 | 540 | 551 | 562 | 573 |
| Level Two | 29,804 | 30,400 | 31,008 | 31,628 | 32,260 | 32,906 | 33,564 | 34,235 | 34,920 | 35,618 | 36,331 | 37,057 |
| | 584 | 596 | 809 | 620 | 633 | 645 | 658 | 671 | 685 | 869 | 712 | 727 |
| Supervisors | 2.0% | | | | | | | | | | | |
| Level One | 22,000 | 22,440 | 22,889 | 23,347 | 23,814 | 24,290 | 24,776 | 25,271 | 25,777 | 26,292 | 26,818 | 27,354 |
| | | 440 | 449 | 458 | 467 | 476 | 486 | 496 | 505 | 516 | 526 | 536 |
| Level Two | 27,901 | 28,459 | 29,029 | 29,609 | 30,201 | 30,805 | 31,421 | 32,050 | 32,691 | 33,345 | 34,012 | 34,692 |
| | 547 | 558 | 569 | 581 | 592 | 604 | 616 | 628 | 641 | 654 | 299 | 089 |
| Level Three | 35,386 | 36,093 | 36,815 | 37,552 | 38,303 | 690'68 | 39,850 | 40,647 | 41,460 | 42,289 | 43,135 | 43,998 |
| | 694 | 708 | 722 | 736 | 751 | 992 | 781 | 797 | 813 | 829 | 846 | 863 |
| Directors/Professionals | 2.0% | | | | | | | | | | | |
| Level One | 35,000 | 35,700 | 36,414 | 37,142 | 37,885 | 38,643 | 39,416 | 40,204 | 41,008 | 41,828 | 42,665 | 43,518 |
| | | 700 | 714 | 728 | 743 | 758 | 773 | 788 | 804 | 820 | 837 | 853 |
| Level Two | 44,388 | 45,276 | 46,182 | 47,105 | 48,047 | 49,008 | 49,989 | 50,988 | 52,008 | 53,048 | 54,109 | 55,191 |
| | 870 | 888 | 906 | 924 | 942 | 961 | 086 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| Executives | 2.0% | | | | | | | | | | | |
| Level One | 63,000 | 64,260 | 65,545 | 958'99 | 68,193 | 69,557 | 70,948 | 72,367 | 73,815 | 75,291 | 76,797 | 78,333 |
| | | 1,260 | 1,285 | 1,311 | 1,337 | 1,364 | 1,391 | 1,419 | 1,447 | 1,476 | 1,506 | 1,536 |
| | | | | | | | | | | | | |

| LB GR | | | JOB TITLE | ANN SAL | 2% SAL | DIFF | % INC |
|-------|---|----|---------------------------------------|---------|---------|-------|-------|
| 12 | 2 | 10 | Employment Specialist | 34,691 | 34,860 | 169 | 0.5% |
| 12 | 2 | 10 | Employment Specialist | 34,691 | 34,860 | 169 | 0.5% |
| 15 | 2 | 9 | Agronomist | 33,800 | 34,177 | 377 | 1.1% |
| 10 | 2 | 8 | Compliance Officer | 33,428 | 33,507 | 79 | 0.2% |
| 14 | 2 | 7 | Executive Assistant | 32,383 | 32,850 | 467 | 1.4% |
| 11 | 2 | 7 | Property Manager | 32,383 | 32,850 | 467 | 1.4% |
| 12 | 2 | 6 | Citizen Contact Officer | 31,657 | 32,206 | 549 | 1.7% |
| 13 | 2 | 6 | Chemist | 31,628 | 32,206 | 578 | 1.8% |
| 12 | 2 | 5 | Chief Investigator | 31,527 | 31,574 | 47 | 0.1% |
| 11 | 2 | 5 | Humane Education | 31,510 | 31,574 | 64 | 0.2% |
| 12 | 2 | 4 | Public Information Off | 30,561 | 30,955 | 394 | 1.3% |
| 11 | 2 | 4 | Safety Investigator | 30,353 | 30,955 | 602 | 2.0% |
| 10 | 2 | 3 | Historic Preservation Asst | 29,786 | 30,348 | 562 | 1.9% |
| 11 | 2 | 1 | Civilian Coord Crime | 28,840 | 29,170 | 330 | 1.1% |
| 11 | 1 | 12 | Drug House Coord | 28,128 | 28,598 | 470 | 1.7% |
| 11 | 1 | 12 | Safety Investigator (Minus Car 1,224) | 28,065 | 28,598 | 533 | 1.9% |
| 9 | 1 | 11 | Investigator I | 28,037 | 28,037 | 0 | 0.0% |
| 11 | 1 | 10 | Senior Victim's Adv | 27,158 | 27,487 | 329 | 1.2% |
| 9 | 1 | 7 | Progerty/Evidance Spc | 25,453 | 25,902 | 449 | 1.8% |
| 10 | 1 | 6 | Investigator III | 25,152 | 25,394 | 242 | 1.0% |
| 10 | 1 | 6 | Investigator III | 25,152 | 25,394 | 242 | 1.0% |
| 8 | 1 | 3 | Victim's Advocate | 23,465 | 23,929 | 464 | 2.0% |
| | | | 29 | 915,056 | 917,194 | 8,919 | |
| | | | Administrative Assistant | | | | |
| 12 | 2 | 12 | Administrative Ass't | 37,206 | 37,846 | 640 | 1.7% |
| 13 | 2 | 11 | Admin Asst/Data Control | 36,553 | 37,104 | 551 | 1.5% |
| 12 | 2 | 6 | Administrative Ass't | 33,044 | 33,606 | 562 | 1.7% |
| 12 | 2 | 4 | Administrative Ass't | 31,754 | 32,301 | 547 | 1.7% |
| 13 | 2 | 3 | Admin Asst/Clerical | 31,654 | 31,667 | 13 | 0.0% |
| 11 | 2 | 3 | Admin Asst/Clerical | 31,654 | 31,667 | 13 | 0.0% |
| 11 | 2 | 3 | Administrative Ass't | 31,654 | 31,667 | 13 | 0.0% |
| 11 | 2 | 2 | Administrative Ass't | 30,872 | 31,047 | 175 | 0.6% |
| 10 | 2 | 1 | Administrative Ass't | 30,034 | 30,438 | 404 | 1.3% |
| 11 | 1 | 12 | Administrative Ass't | 29,418 | 29,841 | 423 | 1.4% |
| 11 | 1 | 11 | Legal Res/Admin Ass't | 28,903 | 29,256 | 353 | 1.2% |
| 11 | 1 | 11 | Administrative Ass't | 28,903 | 29,256 | 353 | 1.2% |
| 12 | 1 | 9 | Administrative Ass't | 28,112 | 28,120 | 8 | 0.0% |
| 9 | 1 | 9 | Administrative Ass't | 28,065 | 28,120 | 55 | 0.2% |
| 9 | 1 | 8 | Administrative Ass't | 27,378 | 27,568 | 190 | 0.7% |
| 11 | 1 | 7 | Administrative Ass't | 27,000 | 27,028 | 28 | 0.1% |
| 11 | 1 | 7 | Administrative Ass't | 27,000 | 27,028 | 28 | 0.1% |
| 9 | 1 | 7 | Administrative Ass't | 26,966 | 27,028 | 62 | 0.2% |
| 9 | 1 | 7 | Administrative Ass't | 26,816 | 27,028 | 212 | 0.8% |
| 9 | 1 | 7 | Administrative Ass't | 26,502 | 27,028 | 526 | 2.0% |
| 9 | 1 | 2 | Administrative Ass't | 24,119 | 24,480 | 361 | 1.5% |
| | | | 21 | 623,607 | 629,124 | 5,517 | |
| | | | Planners | | | | |
| 13 | 1 | 12 | Planner II/Info Data | 36,783 | 37,301 | 518 | 1.4% |
| 13 | 1 | 12 | Long Range Planner II | 36,783 | 37,301 | 518 | 1.4% |
| 13 | 1 | 12 | LUM Planner II | 36,783 | 37,301 | 518 | 1.4% |
| 13 | 1 | 12 | LUM Planner II | 36,782 | 37,301 | 519 | 1.4% |
| 13 | 1 | 12 | Land Use Mge Planner | 36,772 | 37,301 | 529 | 1.4% |
| 12 | 1 | 7 | Planner I/Long Range | 33,310 | 33,785 | 475 | 1.4% |

| LB GR | | | JOB TITLE | ANN SAL | 2% SAL | DIFF | % INC |
|----------|----|----|------------------------|-----------|-----------|--------|-------|
| 12 | 1 | 3 | Planner I/Long Range | 30,703 | 31,212 | 509 | 1.7% |
| 12 | 1 | 3 | Planner I/Long Range | 30,703 | 31,212 | 509 | 1.7% |
| 12 | 1 | 3 | Planner I/Lum | 30,703 | 31,212 | 509 | 1.7% |
| 12 | 1 | 2 | Planner I/Long Range | 30,468 | 30,600 | 132 | 0.4% |
| 12 | 1 | 2 | Planner I/Long Range | 30,468 | 30,600 | 132 | 0.4% |
| | | | 11 | 1,098,268 | 1,109,814 | 11,546 | |
| | | | Administrator | | | | |
| 15 | 2 | 11 | Senior Finance Spec | 44,150 | 44,833 | 683 | 1.5% |
| 16 | 2 | 5 | Comm Dev Project Adm | 39,292 | 39,811 | 519 | 1.3% |
| 15 | 2 | 4 | Finance Manager | 38,922 | 39,030 | 108 | 0.3% |
| 13 | 2 | 1 | Finance Specialist | 36,772 | 36,779 | 7 | 0.0% |
| 13 | | | Coordinator | | | | |
| 11 | 1 | 7 | Benefits Administrator | 32,383 | 32,659 | 276 | 0.9% |
| 11 | 1 | 2 | Office Manager | 29,115 | 29,580 | 465 | 1.6% |
| 11 | 1 | 2 | Director of Pal | 29,062 | 29,580 | 518 | 1.8% |
| 43 | | | Coordinator | | | | |
| | | | 9 | 249,696 | 252,272 | 2,576 | |
| | | | Technicians | | | | |
| 14 | to | p | Systems Manager | 41,446 | 37,057 | | |
| 15 | 2 | 12 | GIS Analyst | 36,783 | 37,057 | 274 | 0.7% |
| 14 | 2 | 12 | GIS Planner | 36,783 | 37,057 | 274 | 0.7% |
| 12 | 2 | 11 | Electronic Technician | 35,917 | 36,331 | 414 | 1.2% |
| 12 | 2 | 11 | Electronic Technician | 35,917 | 36,331 | 414 | 1.2% |
| 12 | 2 | 11 | Electronic Technician | 35,917 | 36,331 | 414 | 1.2% |
| 12 | 2 | 11 | Electronic Technician | 35,917 | 36,331 | 414 | 1.2% |
| 12 | 2 | 9 | Senior An,Chemist | 34,520 | 34,920 | 400 | 1.2% |
| 12 | 2 | 8 | Electronic Technician | 34,193 | 34,235 | 42 | 0.1% |
| 10 | 2 | 5 | Senior Crime Analyst | 31,637 | 32,260 | 623 | 2.0% |
| 12 | 2 | 4 | Systems Manager | 31,440 | 31,628 | 188 | 0.6% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Records Bureau Tech | 27,150 | 27,534 | 384 | 1.4% |
| 9 | 1 | 9 | Technician | 27,150 | 27,534 | 384 | 1.4% |
| 8 | 1 | 2 | Crime Analyst | 23,711 | 23,970 | 259 | 1.1% |
| | | | 21 | 658,531 | 661,314 | 7,172 | 1.176 |
| | | | Supervisors | 555,551 | 551,511 | ., | |
| 16 | to | n | Assistant Chief | 48,647 | 43,998 | | |
| 15 | to | | Asst Dir Traffic Engr | 46,678 | 43,998 | | |
| 16 | to | | Mgr WPC Engr/San | 45,033 | 43,998 | | |
| 15 | to | | Assistant Chief | 44,862 | 43,998 | | |
| 15 | to | | Assistant Chief | 44,862 | 43,998 | | |
| 15 | | | Assistant Chief | 44,862 | 43,998 | | |
| 15 | to | | Assistant Chief | 44,862 | 43,998 | | |
| 15 | to | | Assistant Chief | 44,862 | 43,998 | | |
| | to | | | | 43,998 | | |
| 16 16 | | p | Manager of GIS/MIS | 44,468 | | | |
| 10 | to | ή | Assist Superintendent | 44,151 | 43,998 | | |
| 15 | to | | Senior Bus Develop | 44,150 | 43,998 | | |

| LB GR | | | JOB TITLE | ANN SAL | 2% SAL | DIFF | % INC |
|-------|---|----|-------------------------------|---------|--------|------|-------|
| 16 | 3 | 11 | Manager of Stormwater | 42,889 | 43,135 | 246 | 0.6% |
| 15 | 3 | 11 | Manager B | 42,567 | 43,135 | 568 | 1.3% |
| 15 | 3 | 11 | Manager B | 42,567 | 43,135 | 568 | 1.3% |
| 15 | 3 | 11 | Manager B | 42,567 | 43,135 | 568 | 1.3% |
| 14 | 3 | 10 | Manager C | 41,980 | 42,289 | 309 | 0.7% |
| 15 | 3 | 9 | Billing System Manager | 41,446 | 41,460 | 14 | 0.0% |
| 15 | 3 | 9 | Manager B | 41,240 | 41,460 | 220 | 0.5% |
| 16 | 3 | 9 | Assist Superintendent | 40,986 | 41,460 | 474 | 1.2% |
| 15 | 3 | 9 | Supervisor of Water | 40,986 | 41,460 | 474 | 1.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Captain | 40,548 | 40,647 | 99 | 0.2% |
| 13 | 3 | 8 | Asst Street Comm | 40,279 | 40,647 | 368 | 0.9% |
| 15 | 3 | 8 | Prog Manager CSO | 40,000 | 40,647 | 647 | 1.6% |
| 13 | 3 | 7 | Supervisor A | 39,842 | 39,850 | 8 | 0.0% |
| 15 | 3 | 7 | Manager B | 39,827 | 39,850 | 23 | 0.1% |
| 14 | 3 | 7 | Supt Street Light | 39,739 | 39,850 | 111 | 0.3% |
| 15 | 3 | 7 | Accounting Supervisor | 39,735 | 39,850 | 115 | 0.3% |
| 15 | 3 | 7 | Assist Supervisor | 39,426 | 39,850 | 424 | 1.1% |
| 15 | 3 | 7 | Assist Super/Stor | 39,426 | 39,850 | 424 | 1.1% |
| 15 | 3 | 7 | Assist Super/Maint | 39,426 | 39,850 | 424 | 1.1% |
| 13 | 3 | 7 | Supervisor | 39,234 | 39,850 | 616 | 1.6% |
| 15 | 3 | 6 | Accounting Supervisor | 38,922 | 39,069 | 147 | 0.4% |
| 13 | 3 | 6 | Supervisor A | 38,779 | 39,069 | 290 | 0.7% |
| 13 | 3 | 6 | Supervisor A | 38,700 | 39,069 | 369 | 1.0% |
| 13 | 3 | 6 | Supervisor A | 38,700 | 39,069 | 369 | 1.0% |
| 13 | 3 | 6 | Signal Foreman | 38,590 | 39,069 | 479 | 1.2% |
| 13 | 3 | 6 | Supervisor A | 38,557 | 39,069 | 512 | 1.3% |
| 12 | 3 | 6 | Manager D | 38,491 | 39,069 | 578 | 1.5% |
| 13 | 3 | 6 | Supervisor A | 38,413 | 39,069 | 656 | 1.7% |
| 13 | 3 | 6 | Supervisor A | 38,399 | 39,069 | 670 | 1.7% |
| 15 | 3 | 5 | Assist Superintendent | 38,278 | 38,303 | 25 | 0.1% |
| 15 | 3 | 5 | Supervisor of Operation | 37,969 | 38,303 | 334 | 0.9% |
| 15 | 3 | 5 | Supervisor of Maint | 37,969 | 38,303 | 334 | 0.9% |
| 15 | 3 | 5 | Manager B | 37,924 | 38,303 | 379 | 1.0% |
| 14 | 3 | 4 | Enforcement Manager | 37,521 | 37,552 | 31 | 0.1% |
| 13 | 3 | 4 | Supervisor A | 37,303 | 37,552 | 249 | 0.7% |
| 13 | 3 | 4 | Asst Dir of Operations | 36,930 | 37,552 | 622 | 1.7% |
| 13 | 3 | 4 | Supervisor of Dispatch | 36,930 | 37,552 | 622 | 1.7% |
| 13 | 3 | 4 | Supervisor of Dispatch | 36,930 | 37,552 | 622 | 1.7% |
| 13 | 3 | 4 | Supervisor of Dispatch | 36,930 | 37,552 | 622 | 1.7% |
| 14 | 3 | 3 | Construction Manager | 36,783 | 36,815 | 32 | 0.1% |
| 13 | 3 | 3 | Supervisor | 36,553 | 36,815 | 262 | 0.7% |
| 13 | 3 | 3 | Supervisor | 36,553 | 36,815 | 262 | 0.7% |
| 13 | 3 | 3 | Supervisor of Payroll | 36,406 | 36,815 | 409 | 1.1% |
| 13 | 3 | 3 | Solid Waste (Minus Car 1,224) | 36,347 | 36,815 | 468 | 1.3% |
| 13 | 3 | 3 | Sign & Marketing | 36,209 | 36,815 | 606 | 1.7% |
| 11 | 3 | 2 | Golf Green | 35,985 | 36,093 | 108 | 0.3% |
| 12 | 3 | 2 | Supervisor B | 35,818 | 36,093 | 275 | 0.8% |

| 35,410 35,410 35,410 35,381 34,829 34,829 34,558 | 36,093 36,093 36,093 35,386 35,386 | 683 683 683 5 | 1.9% 1.9% 1.9% |
|--|--|---|---|
| 35,410 35,381 34,829 34,829 34,558 | 36,093 35,386 35,386 | 683 5 | 1.9% |
| 35,381 34,829 34,829 34,558 | 35,386 35,386 | 5 | |
| 34,829 34,829 34,558 | 35,386 | | |
| 34,829 34,558 | | | 0.0% |
| 34,558 | | 557 | 1.6% |
| | 35,386 | 557 | 1.6% |
| 24 524 | 34,692 | 134 | 0.4% |
| 34,534 | 34,692 | 158 | 0.5% |
| 34,500 | 34,692 | 192 | 0.6% |
| 34,425 | 34,692 | 267 | 0.8% |
| 34,425 | 34,692 | 267 | 0.8% |
| 34,425 | 34,692 | 267 | 0.8% |
| 34,044 | 34,692 | 648 | 1.9% |
| 34,021 | 34,692 | 671 | 2.0% |
| 33,897 | 34,012 | 115 | 0.3% |
| 33,897 | 34,012 | 115 | 0.3% |
| 33,897 | 34,012 | 115 | 0.3% |
| | 34,012 | 611 | 1.8% |
| | 1 | 540 | 1.6% |
| | | 562 | 1.7% |
| | | 571 | 1.7% |
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| | 1 | | 0.3% |
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| | 1 | 117 | 0.4% |
| | | 530 | 1.8% |
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| 59.768 | 55.191 | | |
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| | | | |
| | | | |
| | | 135 | 0.3% |
| | | | 1.1% |
| | | 590 | 1.1% |
| | | | 1.5% |
| | 1 | 1 | |
| | 34,425 34,425 34,044 34,021 33,897 33,897 | 34,425 34,692 34,044 34,692 34,021 34,692 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,897 34,012 33,401 34,012 32,805 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 33,345 32,774 32,691 31,304 31,421 <td< td=""><td>34,425 34,692 267 34,044 34,692 648 34,021 34,692 671 33,897 34,012 115 33,897 34,012 115 33,897 34,012 115 33,897 34,012 611 33,897 34,012 611 32,805 33,345 540 32,773 33,345 562 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571</td></td<> | 34,425 34,692 267 34,044 34,692 648 34,021 34,692 671 33,897 34,012 115 33,897 34,012 115 33,897 34,012 115 33,897 34,012 611 33,897 34,012 611 32,805 33,345 540 32,773 33,345 562 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 32,774 33,345 571 |

| LB GR | | | JOB TITLE | ANN SAL | 2% SAL | DIFF | % INC |
|-------|----------|----------|---|-----------|--------------|--------|-------|
| 18 | 2 | 9 | Deputy Controller | 51,896 | 52,008 | 112 | 0.2% |
| 18 | 2 | 9 | Dir Transportation | 51,678 | 52,008 | 330 | 0.6% |
| 18 | 2 | 9 | Dir Transportation | 51,678 | 52,008 | 330 | 0.6% |
| 17 | 2 | 9 | Chief Communications | 51,557 | 52,008 | 451 | 0.9% |
| 16 | 2 | 9 | Traffic Engr/Street Light | 51,489 | 52,008 | 519 | 1.0% |
| 17 | 2 | 8 | Associate Director A | 50,609 | 50,988 | 379 | 0.7% |
| 17 | 2 | 8 | Superintendent | 50,609 | 50,988 | 379 | 0.7% |
| 17 | 2 | 8 | Supt of Leisure Ser | 50,508 | 50,988 | 480 | 1.0% |
| 17 | 2 | 6 | Superintendent | 48,615 | 49,008 | 393 | 0.8% |
| 16 | 2 | 6 | Purchasing Services | 48,575 | 49,008 | 433 | 0.9% |
| 17 | 2 | 5 | Dir Internal Audit | 47,711 | 48,047 | 336 | 0.7% |
| 16 | 2 | 5 | Assoc Dir City Utilities | 47,592 | 48,047 | 455 | 1.0% |
| 17 | 2 | 5 | NCE Admin | 47,127 | 48,047 | 920 | 2.0% |
| 17 | 2 | 4 | Hands Administrator (Minus Car 1,224) | 46,572 | 47,105 | 533 | 1.1% |
| 16 | 2 | 3 | Street Engineer | 45,551 | 46,182 | 631 | 1.4% |
| 16 | 2 | 3 | Associate Director B | 45,484 | 46,182 | 698 | 1.5% |
| 15 | 2 | 2 | Deputy Chief | 44,863 | 45,276 | 413 | 0.9% |
| 15 | 2 | 2 | Dir of Operations | 44,863 | 45,276 | 413 | 0.9% |
| 15 | 2 | 2 | Deputy Chief | 44,863 | 45,276 | 413 | 0.9% |
| 15 | 2 | 2 | Deputy Chief | 44,863 | 45,276 | 413 | 0.9% |
| 15 | 2 | 2 | Deputy Chief | 44,863 | 45,276 | 413 | 0.9% |
| 17 | 2 | 1 | Supt of WPC Plant | 43,923 | 44,388 | 465 | 1.1% |
| 16 | 2 | 1 | Assoc Dir Bd of Wks | 43,832 | 44,388 | 556 | 1.3% |
| 16 | 2 | 1 | Director | 43,592 | 44,388 | 796 | 1.8% |
| 15 | 1 | 12 | Dir of Animal Control | 42,899 | 43,518 | 619 | 1.4% |
| 16 | 1 | 11 | Assoc Dir Human Res | 41,890 | 42,665 | 775 | 1.9% |
| 17 | 1 | 10 | Executive Director | 41,517 | 41,828 | 311 | 0.7% |
| 17 | 1 | 10 | Superintendent | 41,419 | 41,828 | 409 | 1.0% |
| 17 | 1 | 10 | Superintendent | 41,419 | 41,828 | 409 | 1.0% |
| 13 | 1 | 9 | Superintendent | 40,282 | 41,008 | 726 | 1.8% |
| 14 | 1 | 8 | Supt of Street Light | 39,739 | 40,204 | 465 | 1.2% |
| 14 | 1 | 4 | Dir Neighbor-Citizen (Minus Car 1,224) | 36,929 | 37,142 | 213 | 0.6% |
| 14 | 1 | 4 | Dir Victim's Assistance | 36,438 | 37,142 | 704 | 1.9% |
| 14 | 1 | 3 | Risk Manager | 35,775 | 36,414 | 639 | 1.8% |
| 14 | 1 | 2 | Fiscal Manager | 35,290 | 35,700 | 410 | 1.2% |
| 14 | 1 | 2 | Public Information Dir | 35,003 | 35,700 | 697 | 2.0% |
| 16 | ' | - | Director (Drug) | 00,000 | 00,700 | 55, | 2.070 |
| 10 | 33338333 | 00000000 | 46 | 259,456 | 263,310 | 3,854 | |
| | | | Executives | | | 5,551 | |
| 20 | 1 | 7 | Chief of Staff (Minus Car 1,224) | 70,246 | 70,948 | 702 | 1.0% |
| 19 | 1 | 5 | Director Public Works (Minus Car 1,224) | 66,902 | 68,193 | 1,291 | 1.9% |
| 19 | 1 | 5 | Director Utilities (Minus Car 1,224) | 66,902 | 68,193 | 1,291 | 1.9% |
| 19 | 1 | 5 | Dir-Finance/Admin | 66,902 | 68,193 | 1,291 | 1.9% |
| 19 | 1 | 5 | Dir-Public Safety/HR | 66,902 | 68,193 | 1,291 | 1.9% |
| 19 | 1 | 5 | Director CED (Minus Car 1,224) | 66,881 | 68,193 | 1,312 | 2.0% |
| 19 | 1 | 3 | Dir-Parks & Recreation | 64,407 | 65,545 | 1,138 | 1.8% |
| 19 | 1 | 1 | Strategic Planner | 63,000 | 63,000 | 0 | 0.0% |
| 13 | <u>'</u> | <u> </u> | 8 | 532,142 | 540,458 | 8,316 | 2.370 |
| | <u> </u> | | | | - : -, : - : | 2,2.0 | |
| | | | 293 | 1 | | | |
| | | | GRAND TOTAL | 9,354,309 | 9,412,156 | 91,513 | 1.0% |

| BILL | NO | R-96-09-04 |
|------|-----|------------|
| BTTT | MO. | 10 00 01 |

REPORT OF THE COMMITTEE ON FINANCE THOMAS C. HENRY - JOHN N. CRAWFORD - CO-CHAIR ALL COUNCIL MEMBERS

| WE, | YOUR | COMMITT | EE ON | · | FINANCE | | | то | WHOM WAS |
|----------|----------------|------------------------------------|-------------------|-----------------|-------------------------|---------------------|-------------|---------------------|-----------------------|
| o† | compe | AN (ORD nsation o Fort Wayne | f non-i | <u>union en</u> | (R¥XXXXXX nployees o | XXXXXX f the C | approving t | the rest wayne a | cructuring and the |
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| AND | E HAD BEG I | LEAVE TO | REPO | NCE) RT BAC | K TO THE | XXXXXXXX E COMMO |) UNDER C | CONSIDE THAT | ERATION SAID |
| DO I | PASS In N. | Crowf d. Bl | D | O NOT | | | ABSTAIN | <u>I</u> | NO REC |
| Di La | 2000 Lelle | Harry Herry | 2 - 2 - 2 - | | | | | | |
| T |) Si | 3 Si a | dm | abna | | | | | |

DATED: 4-10-96.